



**Meeting:** Community Safety Partnership Board

**Date:** 2<sup>nd</sup> November 2016

**Report Title:** Strategic Delivery Plan 2016 - 2017 – Progress report

**Report of:** Claire Kowalska, Community Safety Strategic Manager

**1. Purpose of the report (refer also to the performance report)**

1.1 To report on progress to date by exception against the annual partnership delivery plans

**2. State link(s) with Other Plan Priorities and actions and /or other Strategies:**

2.1 Addressing the prevention and reduction of crime, the fear of crime, the harm caused by drugs and alcohol; anti-social behaviour and reducing re-offending are priorities that sit under the Corporate Plan. These remain top priorities for residents.

**3. Recommendations**

- That board members note areas of concern - Red or Amber-Red – para 6
- To note the PREVENT delivery plan (not previously circulated)

**Summary overview**

- 4.1 For reference, updated plans are appended for each of the six current strategic outcomes. The decision to focus delivery on fewer, more significant actions this year has worked well. This has enabled greater partnership contribution and tighter oversight.
- 4.2 Excellent progress has been made to deliver this plan across all strategic outcome areas. Almost all actions are Green or Amber/Green.

**4. Key improvements / highlights**

5.1 New and more dynamic structures have been put in place for engagement in targeted areas. This includes monthly partnership tasking; deployment of the Partnership Policing Team; the Summer/Autumn nights' engagement programme; and re-launch of the Youth Council in October. The Borough Commander is in the process of

planning a new Community Engagement Board (see Appendix 1 and Appendix 5).

- 5.2 Haringey's Gang Exit programme has proved its capability for intervening on a one-to-one basis with highly vulnerable young people and their families. These service users have shown reduced levels of offending and this is regarded as best practice (See Appendix 2).

The victim work, funded by MOPAC last year in addition to the main grant, has been very successful. The highlight is the cross-border team (Enfield and Hackney) now located on the North Middlesex hospital site which takes immediate referrals from A&E for young victims of violence or gang-related incidents (see Appendix 2).

- 5.3 All commissioning has now taken place and services are underway for Independent Domestic Violence Advocates (IDVAs), IRIS (GP awareness and referral scheme) and perpetrator programmes (see Appendix 3).
- 5.4 Haringey's IOM is due to exceed both the reducing reoffending (47% over a 40% target) and the overall number of cases dealt with over the four year period (310 by year end). This model is still recognised by MOPAC as excellent practice (see Appendix 4).
- 5.5 Haringey's PREVENT delivery has maintained a superb reputation with the Home Office. Our Strategic Lead for Communities was selected to visit Australia this summer to advise their government on the programme that has been operating in the borough with a focus on community engagement (See Appendix 6).

## **5. Areas of concern and mitigation**

These are actions flagged as **Red or Amber/Red**:

- 6.1 Co-ordinating timely digital communications and effective crime prevention messages across the partnership remains a challenge. We propose agreeing key actions at monthly partnership tasking and holding relevant officers to account regularly (see Appendix 1).
- 6.2 DWP's involvement in the Gang Exit programme remains inconsistent and is critical to achieving ETE outcomes for service users. There is poor if any attendance at key operational meetings. Officers will continue to engage DWP players but the board's influence could be decisive. (see Appendix 2).
- 6.3 Regarding the MAC UK/Integrate information sharing protocol, this is no longer applicable. Senior officers on both sides agree that in order for the project to be successful, Integrate must have the trust of their service users and a high degree of privacy. Collaboration between the council and Integrate remains strong (see Appendix 2).

- 6.4 There have been significant structural changes within the Community Rehabilitation Company (CRC) and more change is imminent. Additional problems are occurring due to their dispersal of cases which were previously held within the IOM team. Pan-London, the CRC has acknowledged that their operational model does not favour local priorities and they are seeking to rectify this by reintroducing an area-based model and dedicated IOM resources by year end (see Appendix 4).
- 6.5 Haringey is unlikely to meet its ambition of reducing the number of females re-entering the criminal justice system by 20%. This is due to the low numbers of females reaching the required reoffending scores despite the fact that they have high and complex needs, often marked by hidden harm such as domestic violence. There are finite resources across the partnership to address this but the CSP may wish to apply for MOPAC top-sliced funding for joint work with vulnerable female groups (see Appendix 4 and note links to Appendix 3).
- 6.6 Links with the Mental Health Trust have been established but pathways remain incoherent and outcomes are difficult to track. There is more work to be done to establish a specific information sharing protocol with mental health services (see Appendix 4)

Attachments: Strategic delivery plans for Strategic outcomes 1 - 6

**RAG key for all plans**

Green	On track to be delivered on time/ minimal impact – no action
Amber/Green	Slightly off track, moderate impact – need to monitor
Amber/Red	Predicted to be off track, serious impact – intervention needed
Red	Critical impact, urgent intervention required

Community Safety Team  
November 2016